



Annual General Meeting

Bradford North District Scout Council

14th July 2026 - Eccleshill United Football Club, Kingsway, Bradford, BD2 1PN

Document formatted by Seth Sheard – Communications Team Leader
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Including:

1. Balance Sheet
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4. Fixed Asset Schedule

Agenda

Date: 14th July 2026

Venue: Eccleshill Football Club, Kingsway, Bradford, BD2 1PN

1. Introduction and welcome

2. Apologies for absence

3. Governance topics

- a. Approve the minutes of the Annual General Meeting held on 8th July 2025
- b. Adopt the Constitution from Policy, Organisation and Rules (POR)
- c. Note the District's financial year
- d. Approve appointed and community members of the District Scout Council
- e. Agree the number of members that may be appointed to the Trustee Board
- f. Agree the quorum for future meetings of the District Scout Council (excluding this AGM)

4. Review of the previous year

- a. The District Lead Volunteer's review of Scouts in the Bradford North
- b. Receive and consider the Annual Report of the District Trustee Board, including the annual Statement of the Accounts

5. Making appointments

- a. Appoint the District Chair, following recommendation from the open selection process initiated by the District Trustee Board
- b. Appoint the District Treasurer, following recommendation from the open selection process initiated by the District Trustee Board
- c. Appoint members of the District Trustee Board, following recommendations from the open selection process initiated by the District Trustee Board
- d. Appoint representatives of the Blackhills Management Committee
- e. [If required] (Re-)appoint District President and/or Vice Presidents
- f. Appoint the Scrutineer
- g. Nominate representatives of the District Scout Council to represent the District on the County Scout Council

6. Closing Remarks

District Lead Volunteer's Report

Wendy Flatters – wendy.flatters@bradfordnorthscouts.org.uk

I am pleased to report that we have had a slight increase in the number of Young People attending sections and this has been helped by the formation of Squirrels at 29th Bradford North, Explorer Units have started at 1st and 67th and are growing in number, I would like to congratulate 9th Explorers for the excellent growth in their Explorer numbers, it is great to see the young People taking part in expeditions and gaining their Top Awards.

As a District we are now settling into the New Membership system, which unfortunately has seen members being "Suspended" due to not completing the Registration form, submitting a DBS application in time and in some cases not completing their Safety and Safeguarding Modules within the time period. I can appreciate that sometimes the system is not always easy to navigate, please seek advice if you are unable to complete any Mandatory Learning.

Unfortunately due to limited Section Leadership there has not been as many District Section Activities as in previous years, we hope to resolve this in the forthcoming 18 months. Explorers and Scouts held their annual Target Competitions, being well supported.

30th Bradford North invited our chief Scout Dwaine Fields to rededicate their newly decorated HQ Hall to Liz Lavan – a past Cub Leader who gave a substantial amount of her time to Cubs at 30th in her life, Awards were presented to the Scouts of 30th by Dwaine and Gold Awards were presented to Young People from Groups within the District. The event was restricted due to the space but was enjoyed by members of Liz's family and past members of the Group. John Capes was presented with his Award of Merit and I received my Silver Acorn from Dwaine. Our County Lead Volunteer Toby Hammond accompanied Dwaine on the visit and we were entertained by Dwaine reminiscing of his time when he lived in Bradford.

The Bradford Gang Show "Believe" took place in March 2026, held at the Bradford Playhouse. This is an event sponsored by Bradford North. I would like to thank Carl Nelson from Spen Valley and members from surrounding Districts in the Production of the Show. We had fewer Young People than usual which was noted by the external Assessor for our "Red necker status", (which we were awarded with once again). The Cast put on a fantastic performance and was thoroughly enjoyed by all who attended, the audience included the Lord and Lady Mayoress of Bradford and a representative from Bradford and Craven MIND (Bradford North's chosen charity of the Year) – through the Raffle and Collection at the performances we were able to donate £450 to the MIND charity. Hopefully we can once again put on a fantastic production in 2028 with an increase in Cast and helpers from within the Bradford Metropolitan Area.

St George's Day – another well attended event, starting with the Parade in Centenary Square in the presence of the Lord and Lady Mayoress, processing to the Fountain Church where we held a celebration service recognising Top Awards for both Young and not so Young, after recalling the story of St George where our Young people put imagination into drawings of St George. Members of the Gang Show cast reenacted the sketch dedicated to MIND in front of the District and their Parents, Carers and extended Families. I would also like to thank members of the Spen Valley Band who led us in our procession from and returning to Centenary Square, Bradford for the "Salute" – the weather was exceptionally kind to us and a good day was had by all. Date in the Diary Sunday April 25th 2027 for our St George's Day Celebration.

A collection on the day resulted in a fantastic £500 being able to be sent to Bradford and Cravan MIND

Bradford North have 2 Young People from 9th Bradford North attending the Jamboree next year (2027) in Poland and one member attending the County Canadian Trip (2027), please can we support them in their Fundraising events for them to experience activities that only these occasions can provide.

I would like to Thank John Briggs for Chairing the Trustee Board who have met regularly to Govern the District in the financial and Safety of the District and all members of the Trustee Board. Andrew Wilson has once again been able to make sure that our finances are kept in order and he oversees the Scout shop ordering and keeping the stock available for all, as the more profit we make at the shop is all put into the District for the good of Scouting - we do need all Groups to be buying their Uniforms and Badges from the shop to keep the membership fee to a minimum. Due to Personal reasons Andrew is stepping down from the District Treasurer role from the AGM 2026, so we are looking to fill this newly arisen Vacancy – please ask family /friends if they are able to help and contact info@bradfordnorthscouts.org.uk for any further information. I would personally like to thank Andrew for the time he has given to keep the finances of the District in order since August 2018.

I would also like to thank Kevin Jones – who oversees the Safety in the District and also does a fantastic job in reading all Risk Assessments for out of premises Activities and Approving the majority of the NAN requests.

Finally I would like thank all members of the District Team -, Group Lead Volunteers, Section Team Leads, Team members, Non-members for supporting the sections and lastly the Young people and their families who we hope will grow these coming years and follow the strategy to 2035 “A Place to Belong” an experience in Scouting following Our Vision, Our Purpose and Our Values. We also are looking forward to the New Explorer programme with the introduction of Challenge badges, helping our Young people achieve their Top Awards.

Wendy Flatters

Bradford North | District Lead Volunteer

District Youth Lead's Report

Oliver Rhodes – oliver.rhodes@bradfordnorthscouts.org.uk

This year has been a busy and important one for laying strong foundations across the District. Much of the work has taken place behind the scenes, but it has been essential in ensuring our groups are well-supported and set up for long-term success.

A significant amount of time has been dedicated to supporting groups with governance and compliance. This has included work around Charity Commission requirements and ensuring trustees understand and meet their legal obligations. While this work is not always visible, it is critical to the sustainability and effectiveness of Scouting in our District.

Alongside this foundational work, there have been some fantastic highlights throughout the year. We have seen young people achieve amazing opportunities, including selections for the Jamboree trip to Poland and supporting their fundraising journeys. It has been great to see their enthusiasm and commitment as they prepare for such a life-changing experience.



We have also celebrated and supported a range of events across the District, including:

- Attendance at the Peru Base Day
- Christmas celebrations at 46th Bradford North
- 9th Beaver birthday celebrations
- 60th Bradford North open evening

Our St George's Day celebrations were another key moment in the year, bringing together young people and volunteers from across the District. It was a fantastic opportunity to recognise achievements, celebrate our shared values, and reflect on the impact Scouting has within our communities. Events like this reinforce a sense of belonging.



Separately, one of the standout experiences this year was the visit from Dwayne Fields to 30th Bradford North. This was an incredibly inspiring opportunity for our young people, giving them the chance to hear directly from someone who embodies adventure, resilience and determination. The impact of this visit was clear, with one young person sharing: "Listening to Dwayne made me feel like I can push myself and try things."

Moments like this are hugely powerful and demonstrate the real difference Scouting continues to make in shaping confidence and resilience in our young people. These events showcase the energy, dedication, and community spirit that runs throughout our District.

Looking ahead, we also have a lot to look forward to. This includes the launch of the new Explorer programme in July, which will provide exciting new opportunities for our young people. In addition, the rollout of the new strategy is already starting to influence what we do, helping to ensure that every young person has a clear Place to belong within Scouting.

The District has a lot to be proud of. None of this would be possible without the incredible efforts of our volunteers, who give their time, energy, and passion to support our young people every week. A huge thank you to every volunteer for everything you do.

Oliver Rhodes
Bradford North | District Youth Lead



Chair of the Trustee Board's Report

John Briggs – john.briggs@bradfordnorthscouts.org.uk

Chairperson's Report

It is my privilege to present this year's Chairperson's Report for Bradford North District Scouts. This year has been one of progress, pride, and continued dedication from our volunteers, who remain the foundation of everything we achieve.

Strengthening Governance Across the District

A major focus this year has been the strengthening of governance across Bradford North. As Scouting continues to evolve, we have worked hard to ensure our structures, processes, and accountability are robust, transparent, and supportive of our leaders.

Key developments include:

- Clearer reporting lines and trustee responsibilities
- Improved financial oversight and scrutiny
- Stronger compliance with safeguarding and safety requirements
- A review of communication between the District and Groups
- A renewed emphasis on training and support

These improvements are not about adding complexity—they are about ensuring our volunteers feel supported, our young people remain safe, and our District is equipped for the future. My thanks go to everyone who has contributed to this important work.

Showcasing Scouting: St George's Day Parade

One of the standout moments of the year was our very successful St George's Day Parade. It was a tremendous showcase of Scouting to the people of Bradford. Seeing our young people and volunteers marching proudly through the city, representing their groups, was a powerful reminder of the impact Scouting has in our City.

The parade demonstrated:

- The pride our young people have in being in the Scouting family.
- The commitment of our volunteers who organised, supported, and supervised the event
- The positive visibility of Scouting across Bradford

It was a day that reflected everything good about our movement—community, service, pride, and togetherness.

Acknowledging Our Volunteers

Our volunteers remain the beating heart of Bradford North. Whether you deliver weekly programmes, manage finances, organise events, support governance, or help behind the scenes, your contribution is invaluable.

I want to give recognition to the volunteers who dedicate their time to Blackhills, be it on the BMC or Service Team. The work that goes into maintaining, improving, and managing the site is immense—often unseen, often unglamorous, but essential. From cutting the grass, to completing the many repairs, to the necessary safety checks, the organising of activities and instructors and to the taking of bookings, your efforts ensure that young people have a safe, welcoming, and adventurous space to enjoy Scouting.

Work to Secure the Campsite Lease

A significant amount of time, effort and determination has gone into the work undertaken to get the campsite lease (nearly) over the line. This has required persistence, negotiation, detailed paperwork, and a great deal of patience. Those involved have shown exceptional commitment, ensuring that the site remains secure for future generations of young people.

This achievement will give us the necessary stability, confidence, and the ability to invest in the site's long-term development. On behalf of the District, thank you to everyone who played and is playing a part in this process.

Thanks to the Membership

I want to extend my thanks to the District Lead Volunteer and the wider Membership for their leadership and support. Their work behind the scenes—supporting groups, guiding leaders, and ensuring compliance—underpins everything we do.

To the District Trustee Board, thank you for your commitment to good governance, your attention to detail, and your willingness to tackle the essential but often unseen responsibilities that keep our District running smoothly.

Looking Ahead

As we move into the coming year, our priorities remain clear:

- Supporting and retaining our volunteers
- Strengthening governance and ensuring compliance
- Enhancing programme quality across all sections
- Continuing to grow Scouting in Bradford North

We will face challenges, but we will face them together. The resilience, creativity, and spirit of our volunteers give me great confidence in the year ahead.

Once again, my immense thanks for your continued support, your contribution to Scouting in Bradford North, seen or unseen, makes a lasting difference to the lives of our young people.

John Briggs

Bradford North | Chair of the Trustee Board



AGM 2025 Minutes

Bradford North District Scout Council

Collated 8th July 2025, Revised and Approved 10th July 2025.

Bradford North Scout Council

Annual General Meeting – Minutes

1. Apologies for absence

We've received apologies from persons for their absence today, and their names will be included in the minutes of this meeting:

Phil S
Jodi S
Steve P
Bev H
Sue A
Sam A
Nigel L
Rebecca G
Dave R
& Others

2. Governance topics

3a. Approve the minutes of the Annual General Meeting held on 9th July 2024

The District Trustee Board have reviewed the minutes of the previous AGM at their meeting held on 03.09.24. These minutes are taken as read and ask the District Scout Council to agree they're a true record of that meeting.

Seconder: Craig Simpson
10+ hands were raised in approval.

3b. Adopt the model constitution from Policy, Organisation and Rules (POR)

In line with the recommendation from Scout Headquarters, the District Trustee Board proposes we adopt the model constitution from Chapter 5 of Policy, Organisation and Rules. A copy of this was available for review and inspection prior to this meeting, and copies are also available on the District website.

Seconder: Oliver Rhodes
10+ hands were raised in approval.

3d. Approve appointed and community members of the District Scout Council

Acknowledgement that no nominations were put forward, no further actions taken.

3e. Agree the number of members that may be appointed to the Trustee Board

Following good practice recommendations from the Charity Governance Code, POR states Trustee Boards should have a minimum of 5, and no more than 12, Trustees in total. This includes ex officio and co-opted Trustees.

The District Scout Council must agree the number of people to be appointed to the Trustee Board. The outgoing Trustee Board recommends that 6 people are appointed. We propose the District Scout Council approves that recommendation.

Seconder: Adam Simpson

15+ hands were raised in approval.

3f. Agree the quorum for future meetings of the District Scout Council (excluding this AGM)

The District Scout Council must agree its quorum – the minimum number of District Scout Council members that must be present at District Scout Council meetings. The outgoing Trustee Board recommends the quorum should be set at 4 people. Does the District Scout Council approve that recommendation?

Seconder: John Reynolds

10+ hands were raised in approval.

Review of the previous year

4a. The District Lead Volunteer's review of Scouts in the Bradford North Scout District

Wendy F (DLV) gave a light-hearted speech highlighting the following:

- 1 Reminded Volunteers about completing their safety training and logging into the Scout system. By the 14th July 2025, volunteers who haven't done their training will be suspended. (A list of people who haven't were presented on a sheet)
- 2 Status on District teams - This being Programme, 14-24, Trustee Board, Volunteering & Development ("Development") and Support. Support and Development have no team leader.
- 3 Wendy F stated that Steven S has stepped up to take on the Programme Lead role. Adam S has continued to be the 14-24 lead (previously named 'District Explorer Scout Commissioner').
- 4 Thanked Sarah F for her dedication to Blackhills Campsite – for Bradford North's Winter Wonderland event where young people met Santa and "The Gringe".
- 5 Conference with other districts – Scout Council members found out they were not the only District facing difficulties with the digital system, training and new way of volunteering.
- 6 Praised the turnout of St Georges day this year. Wendy F is hoping that we can repeat the same venue next year at Fountain Church.
- 7 Thanked John B for chairing the Trustee Board for the year and for Andrew W for keeping the District financial accounts in check.
- 8 Moot – highlighted that 3 members of the District are going to attend the moot in Portugal. With Oliver R and Chloe S being participants and Wendy F being IST.
- 9 Potential upcoming groups - 2 potential new groups in the coming year. These being at Eden Boys Academy (Thornton Road) and another group in Manor Row.

- 10 Gang Show – Thanked the new set of volunteers willing to take on the commitment. Bradford North is the sponsor of the show – lets get more of Bradford North involved.
- 11 Thanked parents/carers entrusting volunteers to look after and teach young people skills for life.
- 12 Thanked Malcom for being the primary nights away assessor, it was a very busy year for Malcom and his hard work has helped tremendously.
- 13 Looking forward for another great year ahead. Top Awards need to be more a focus for Scout groups.

4b. Receive and consider the Annual Report of the District Trustee Board including the annual Statement of Accounts

Andrew W (Treasurer) disclosed the following:

- 1 Blackhills will be reported differently in the future – Scrutineer (part of the “top 6 account companies in the UK”) noted an inconsistency in how we were identifying Blackhills Scout Campsite. District was not reporting it as a joint venture with Bradford South and will in the future be put as “Blackhills Scout Campsite – 50% venture”.
- 2 Ensured the change in reporting Blackhills Scout Campsite will not change anything fundamentally.
- 3 The land Blackhills Scout Campsite owns (40 acres) highlighted that there were 7 fields that must be reported at their purchase price. This price was when it was bought in 1949. Blackhills Scout Campsite did also sell a dilapidated barn in the process, which later became a house for another party. Money from the barn was used to fund the main building and the toilet block.
- 4 A survey on the land was conducted with the outcome being the land was worth around £300,000. The land does have a generational lease however Andrew W/Blackhills Scout Campsite are unsure which generation it goes to (Blackhills Scout Campsite has been around for at least 3 generations of people).
- 5 An introduction to an accounting software called Sage. District got 50% off due to being a charity.
- 6 Introduction of Zoho for the District. This allows access to accurate amounts of inventory and invoicing for the Bradford North Scout Shop as well as for District activities. When buying inventory, you are now able to select yourself as a group with the charge coming directly to the buyer through an automated system.
- 7 Zoho has made it easier to identify different memberships (Scout Association, District and County Membership). The District membership total was £2070 this year.
- 8 Gang Show – Gang Show’s bank account was closed in November 2024 and has been moved into the District bank account as a restricted fund. An increase has occurred due to Gang Show becoming a restricted fund.
- 9 Scout Shop – All badges that district has bought has been bought by the Scout Shop. All are now located in the Scout Shop, including uniform and all scouting badges.

- 10 Hoping the Scout Shop becomes more of a “click and collect” system as stock and quantity levels can be tracked. The shop has £10,000 worth of stock, with the Scout Shop wanting to reduce it. Gave emphasis getting uniform and badges ordered.
- 11 Raised how other retailers are adding extra fees onto Scout related products. Assured the District Scout Shop will be remaining at the recommended pricing.

5a. Appoint the District Chair, following recommendations from the open selection process initiated by the District Trustee Board

Wendy F proposed that John B should stay chair of The Trustee Board.
20+ hands were raised in approval.

5b. Appoint the District Treasurer, following recommendations from the open selection process initiated by the District Trustee Board

John B recommended that Andrew W should remain Treasurer for the next financial years. However, Andrew and John B made a disclaimer that Andrew W is looking to step down from the role and find a replacement - maintaining the position until filled. Anyone who is good with figures is recommended.

The work Andrew W has put into this year will make the role easier for the future treasurer.
25+ hands were raised in approval.

5c. Appoint members of the District Trustee Board, following recommendations from the open selection process initiated by the District Trustee Board

John B highlighted nominations for Adam S and Kevin J. The Trustee Board will now be John R, Craig S, Andrew W, Phil S, Adam S and Kevin J.
20+ hands were raised in approval.

Appoint the Representative for the Blackhills Management Committee

John B highlighted there were no nominations for any new representatives for the Blackhills Management Committee. Therefore, it was proposed that Phil S, Sarah F and Daniel S will continue as representatives of the Blackhills Management Committee.
15+ hands were raised in approval.

5d. Appoint District President

John B stated that Mark Stageman has agreed to continue to be President for the next year.
25+ hands were raised in approval.

5e. Appoint the Scrutineer

Andrew W and John B stated that Paul Stock has agreed to step up for another year.
15+ hands were raised in approval.

5f. Nominate representatives of the District Scout Council to represent the District on the County Scout Council

John B disclosed that District is looking for a new representative to represent the District on the (West Yorkshire) County Scout Council. Steven S stepped up and nominated himself.

3. Awards

Wendy F gave David N from 60th Bradford North his Wood Badge (Wood Beads and Certificate). A photo was taken to highlight the achievement.

4. Bradford Scouts Gang Show – Presentation

Bradford Gang Show contact: bradfordgangshow@gmail.com

Carl (lead of the Bradford Scouts Gang Show project) informed members with the following:

1. Highlighted how since the previous team stepped down, he stepped up so the gang show project doesn't shut down. Carl and others are now managing the Gang Show team.
2. The Gang show is working closely with Bradford North District, including the bank account merge into the district. The gang-show is seen as a "sub committee" of Bradford North.
3. Gang Show is performed at Bradford Playhouse. Bradford Playhouse has had a massive refurbishment, with new disability accommodation, room insulation, a fresh coat of paint and more. The price has gone up as everything is new.
4. Gang Show is doing another show that will be performing on the 26th – 28th March 2026. The show is called 'Believe' and has had a soft launch on social media. This show is a "Live Variety Show" and is perfect entertainment for all ages.
5. Open to all scouts across Bradford with it is sponsored by Bradford North. Additionally, will be open to Bradford South and Spen Valley. Space priority goes to the sponsoring district – Bradford North.
6. Highlighted the importance of keeping this running – being an "extension to the normal scouting" and an "another activity scouting provides". Carl highlighted how this is a very valuable opportunity. For those who want to volunteer there are opportunities from helping at rehearsals, front of house on show nights, being part of the stage crew and more. These hours are flexible – lend as little or as much time as you would like.

7. A call out for someone who is willing to lend time and space for painting show stage and props. A call out to be able to lower the load as it is only on one person now.

Sam (member of the Gang Show team) made a speech highlighting:

1. How the Gang Show made him confident to perform, made friends for life and made him more independent.
2. Bradford Gang Show is well known within the district and beyond. The cast are looking for at least 50 people from Bradford North and surrounding Districts to take part in it.
3. A call out for posters to be given to parents/carers and young people.

5. County Representative – Toby (CLV) / WYS

Toby (CLV) gave a light-hearted speech on the following:

1. Bradford North has had a brilliant year in a very challenging year for Scouting. He thanked everyone's hard work and also highlighted Wendy F for her dedication to District Lead Volunteer (DLV).
2. The new Scout Digital System (Membership/Learning) has been flagged as a critical incident by the Scout Association (HQ). Every 4 weeks the system will go into maintenance to allow for bug fixes/patches to create a smoother experience for volunteers.
3. The digital team at HQ has also changed – with the County Lead Volunteers being in the loop.
4. Safety Training – made more of a priority by the Scout Association, County and District due to the "Prevention of Further Deaths Review". Encouraged volunteers to remind other volunteers to do their training otherwise they will be suspended.
5. 85% of volunteers in the West Yorkshire Scouting County (incl. all districts within the county) have completed training. There has been glitches in the system but they have been fixed. Any feedback is welcome to go to Wendy F (DLV) or Toby (CLV).
6. Highlighted some major positives for Bradford North this year with new groups and some amazing events.

7. Raised how Wendy F (DLV) is taking on an incredible amount of jobs for the District and is struggling with the workload. Any volunteer time would be appreciated. Toby is asked volunteers to help DLV out through roles, completing Safety Training, First Aid and Growing Roots. Also stated the District is in need of Team Leads and Team members.
8. Volunteers and the District Scout Council are thanked for the movement they have made.
9. The World Scout Jamboree 2027, volunteer leaders were announced on West Yorkshire's website today (8th July 2025). Requested this to be pushed out on Bradford North's social media.
10. Asked to celebrate the jamboree and to get young people excited. West Yorkshire has one unit for Jamboree.
11. West Yorkshire is doing an additional international trip for those who didn't make it onto the Jamboree team.
12. West Yorkshire Scouts are having a County Summer Social to gather feedback and to allow for volunteers to change the future of Scouting in West Yorkshire. There is a written agenda so you must book through BookWhen. There will be a barbecue at the end and the bar will also be open. Bradford North is encouraged to get as many people as possible to attend.
13. WYSMail (West Yorkshire Scouts Mail) has been revamped and should be sent to all communication emails.

Closing remarks

John B closed the Annual General Meeting (AGM) with the following:

1. The next AGM will be held on 14 July 2026 (second Tuesday in July).
2. AGM ran for 51 minutes and is now closed.

July District Members Meeting

Malcom promoted the idea of a Pioneering Course, providing enough people show an interest. This will take place the weekend of 17th-19th October 2025. Seth S (Media & Communications) has been asked to promote this through Social Media. The Pioneering Course involves two projects that will be worked on over the weekend (Project TBD) with the residential and training being at Blackhills Scout Campsite. The course is estimated to be £35 per person.

Malcom asked for everyone to bring their own 'refreshments'.

Wendy F stated that there will be a District Members meeting on the 9th September 2025. Additionally, Wendy F gave advanced notice that the St. Georges Day parade will be on the 26th April 2026 at Fountain Church.

Sarah F promoted the Beer Festival at Blackhills Scout Campsite. Tickets are currently not selling, and the event is close to being scrapped. Would like to see an influx of tickets. Motorhomes will have a space to be parked but will have no electricity.

Steven S shared the "Hope not Hate" event at Odsal to take place on Thursday 31st July 2025 – this is a FREE Family event, all families are welcome to attend, it would look good if Young people and Adult Volunteers go in Scout uniform.

Seth S highlighted how he has sent emails to all group emails addresses, and would like a response to update group email addresses on the website for Enquiries

Minutes written by Seth Sheard (Media & Communications).
seth.sheard@bradfordnorthscouts.org.uk

Revised by Wendy F (District Lead Volunteer)
wendy.flatters@bradfordnorthscouts.org.uk



Bradford North District Scout Council
Financial Report 2026

Charity Commission
Registration No.: 1138166

Independent Examiner's to the Trustees of Bradford North District Scout Council

I report to the trustees on my examination of the accounts of Bradford North District Scout Council for the year ended 31 March 2026.

Responsibilities and basis of report

As the charity trustees of the Bradford North District Scout Council, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Bradford North District Scout Council accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Bradford North District Scout Council as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: *Mr P Stocks*

Name: Mr Paul Stocks
Address: 7 Blakehill Avenue
Eccleshill
Bradford
BD2 3JT

Date: 10 July 2026

(Physically signed copy of document available to review on request)

The financial year 2026 for Bradford North, has been another settled year for the District.

Annual Membership income increased this year, due to increases in the UK Scout Association Membership and West Yorkshire Scout Council Membership.

Following the changes introduced in 2025 with the badges moving into Bradford North Scout Shop, it was agreed with Bradford North District Scout Council that the Scout Shop will make a transfer in March each year from the trading surplus.

This year the transfer is for £2000, representing the equivalent of approximately 64% of the Districts Annual Expenditure, supporting the surplus reported in this years accounts.

Without the transfer, the District would have reported a small deficit of £31, which supports the non-profit status of the District & Scouting.

We continue to encourage all groups to buy badges & neckers from the shop to support funds for the District, we also ask Groups to encourage parents to support the Scout Shop, profits from the shop support the expenses of the District and enables Trustees to keep the District Membership to a minimum.

We have made ordering from the Scout Shop easier, you can now email your order to myself (andrew.wilson@bradfordnorthscouts.org.uk) for badges & uniform for collection from the Scout Shop.

Blackhills Scout Campsite is reported within our Annual Accounts as a Joint Venture with Bradford South District Scout Council, a copy of Blackhills accounts is included within the financial report. The accounts are currently in draft copy awaiting finalisation of the policy on asset capitalisation & depreciation between Bradford North District Scout Council and Bradford South District Scout Council. Once the accounts have been finalised a copy will be available for review for members wishing to do so.

The campsite has had a good trading year for 2025/26 with a strong surplus, due to the contingency planning the site has to make based on the lease tenure of the site and looking to develop the site onto land owned by Blackhills, the surplus is held in reserves for future development and any remedial work that may be required to the site when the current lease expires.

Bradford North District Scout Council has met with Bradford South District Scout Council and have agreed to this joint approach.

It's been a busy year for myself as your Treasurer, supporting different Groups where required in the District and supporting the Bradford Gang Show.

This will also be my final report as District Treasurer, as due to work commitments and balancing my personal life, work life & Scouting commitments, I need to reduce some of my Scouting commitments and am standing down as District Treasurer & Trustee, I will support the District during the transition to appoint a new Treasurer but will leave my role no later than 31 December 2026.

Andrew Wilson
District Treasurer
June 2026

Profit and Loss

For Period Ending 31 March 2026

Account number	Account description	1 Apr 25 - 31 Mar 26	1 Apr 24 - 31 Mar 25	Variance
	Sales	28,293	34,640	(6,347)
4000	Scout Association - Membership	18,009	17,581	428
4010	West Yorkshire Scout Council - Membership	4,140	3,726	414
4020	Bradford North District - Membership	2,484	2,070	414
4030	Bradford North Scout Shop	2,000	7,503	(5,503)
4060	Activities & Competitions - Cubs	0	34	(34)
4070	Activities & Competitions - Scouts	0	135	(135)
4090	Activities & Competitions - District	1,560	1,814	(254)
4100	District Camps	0	1,535	(1,535)
4130	Bradford Gang Show	0	242	(242)
4150	First Aid Training	100	0	100
	Other Income	294	0	294
4900	Other income	294	0	294
	Total Sales	28,587	34,640	(6,053)
	Direct Expenses	22,149	42,167	(20,018)
5000	Scout Association - Membership	18,009	33,443	(15,434)
5010	West Yorkshire Scout Council - Membership	4,140	7,533	(3,393)
5020	Scout Association - Badges	0	1,191	(1,191)
	Gross Profit /(Loss)	6,438	(7,527)	13,965
	Gross Profit /(Loss) %	22.52%	(21.73%)	(230.71%)
	Overheads	4,469	4,780	(311)
6030	Activities / Competitions - Cubs	0	32	(32)
6040	Activities / Competitions - Scouts	0	134	(134)
6050	Activities / Competitions - Explorers	10	0	10
6060	Activities / Competitions - District	1,324	1,300	24
6070	District Camps	0	1,353	(1,353)
6100	Bradford Gang Show	0	310	(310)
6110	Awards & Presentations	13	38	(25)
6120	St Georges Day / Remembrance Day	529	28	501
6130	Room Hire - Meetings	330	410	(80)
7130	Unity Insurance	754	711	43
7300	Vehicle Fuel	0	49	(49)
7400	Travelling	63	0	63
7430	Entertainment	56	0	56
7510	Postage and Carriage	0	9	(9)
7520	Office Stationery	119	146	(27)
7540	Internet Charges	18	18	0

7550	Computer & Software	699	108	591
7800	Repairs and Renewals	75	32	43
8030	Office Equipment and IT Depreciation	16	0	16
8040	Camping Equipment Depreciation	51	0	51
8050	Display Equipment Depreciation	41	0	41
8210	Subscriptions	0	102	(102)
8230	Training Costs	371	0	371
	Other Expenses	0	0	0
	Taxation	0	0	0
	Total Overheads	4,469	4,780	(311)
	Net Profit /(Loss)	1,969	(12,307)	14,276
	Net Profit /(Loss) %	6.89%	(35.53%)	(235.85%)

Balance Sheet

As at 31 March 2026

Account number	Account description	31 Mar 26 YTD	31 Mar 25 YTD	Variance
	Assets			
	Fixed Assets			
	Fixed Assets	323.94	0.00	323.94
0030	Office equipment and IT - Cost	62.99	0.00	62.99
0031	Office equipment and IT - Accumulated Depreciation	(15.75)	0.00	(15.75)
0040	Camping Equipment - Cost	25,204.00	0.00	25,204.00
0041	Camping Equipment - Accumulated Depreciation	(25,051.00)	0.00	(25,051.00)
0050	Display Equipment - Cost	164.93	0.00	164.93
0051	Display Equipment - Accumulated Depreciation	(41.23)	0.00	(41.23)
	Noncurrent Assets	0.00	0.00	0.00
	Intangible Assets	0.00	0.00	0.00
	Total Fixed Assets	323.94	0.00	323.94
	Current Assets			
	Current Assets	369.00	0.00	369.00
1100	Trade Debtors	369.00	0.00	369.00
	Bank	45,411.50	46,283.15	(871.65)
1200	Barclays - Bradford North	44,629.48	45,501.13	(871.65)
1220	Bradford North Explorer Scouts	782.02	782.02	0.00
	Total Current Assets	45,780.50	46,283.15	(502.65)
	Total Assets	46,104.44	46,283.15	(178.71)
	Liabilities			
	Current Liabilities			
	Current Liabilities	0.00	0.00	0.00
	Bank Overdraft	0.00	0.00	0.00
	Other Current Liabilities	10,466.30	12,614.41	(2,148.11)
1110	Restricted Funds - Development	43.77	420.76	(376.99)
1120	Restricted Funds - Duke of Edinburgh	2,752.12	2,784.12	(32.00)
1130	Restricted Funds - Explorers International	551.72	551.72	0.00
1140	Restricted Funds - Groups	1,298.50	1,298.50	0.00
1150	Restricted Funds - Nordjam / Scouts	2,078.65	2,078.65	0.00
1160	Restricted Funds - Wrose Stores	296.66	747.94	(451.28)
1170	Restricted Funds - Bradford Gang Show	3,401.28	4,732.72	(1,331.44)
1180	Restricted - Bradford North Scout Shop	43.60	0.00	43.60
	Total Current Liabilities	10,466.30	12,614.41	(2,148.11)
	Future Liabilities			
	Long Term Liabilities	0.00	0.00	0.00
	Total Future Liabilities	0.00	0.00	0.00
	Total Liabilities	10,466.30	12,614.41	(2,148.11)
	Total Net Assets	35,638.14	33,668.74	1,969.40
	Equity			
	Equity	35,638.14	33,668.74	1,969.40

Profit And Loss - Prior Years	33,668.74	45,974.53	(12,305.79)
Profit And Loss - Current Year	1,969.40	(12,305.79)	14,275.19
Total Equity	35,638.14	33,668.74	1,969.40

Bradford North Scouts - Restricted Funds Summary 2026

1110 - District Development Fund

01/04/2025	Opening Balance		420.76	
	New Flag Carriers	224.00		
	Training - First Aid Course	152.99		
		376.99	420.76	43.77

1120 - Duke of Edniburgh

		Debit	Credit	
01/04/2025	Opening Balance		2784.12	
	DofE Silver	32.00		
		32.00	2784.12	2752.12

1130 - Explorers International

		Debit	Credit	
01/04/2025	Opening Balance		551.72	
	WSJ 2027 - Funds Received		2660.00	
	WSJ 2027 - Payments to WYSC	2660.00		
		2660.00	3211.72	551.72

1140 - Groups

10th Bradford North

		Debit	Credit	
01/04/2025	Opening Balance		788.50	788.50

Squirrels Training Grant

01/04/2025	Opening Balance		365.00	
				365.00

Hardship Fund

01/04/2025			145.00	145.00
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Charity No. Transactions

01/04/2025			0.00	
	Lloyds TSB - 29th Bradford North	780.00		
	Lloyds TSB - 29th Bradford North		780.00	
	Go Fund Me - Colin Ambler	187.08		
	Go Fund Me - Colin Ambler		187.08	
				0.00
		967.08	2265.58	

Total Group

Funds 1298.50

1150 - Nordjam / Scouts

		Debit	Credit	
01/04/2025	Opening Balance		2078.65	
		0.00	2078.65	2078.65

1160 - Wrose Stores

	Debit	Credit	
01/04/2025 Opening Balance		747.94	
Utility Costs	451.28		
	451.28	747.94	296.66

1170 - Bradford Gang Show

	Debit	Credit	
01/04/2025 Opening Balance		4732.72	
Income - Bradford Gang Show March 2026		3040.00	
Expenditure - Bradford Gang Show 2026	4371.44		
	4371.44	7772.72	3401.28

1180 - Bradford North Scout Shop

	Debit	Credit	
01/04/2025 Opening Balance		0.00	
Payments Received on Behalf of Scout Shop		202.40	
Payments Transferred to Scout Shop	158.80		
	158.80	202.40	43.60

BRADFORD NORTH SCOUT SHOP

ACCOUNTS 2025 - 2026

	<u>2026</u>	<u>2025</u>
<u>Income</u>		
Sales - Uniform	4161.09	5186.04
Sales - Badges	4980.27	2220.43
Bank Interest	43.54	90.72
	<u>9184.90</u>	<u>7497.19</u>
<u>Expenditure</u>		
Uniform	4147.75	2325.97
Warrens Kneckerchiefs	0.00	1077.06
Badges	2194.33	1790.44
Bradford North Badge Stock	0.00	5912.51
Blackhills Rent	250.00	250.00
OSM Support Groups	0.00	864.00
Equipment	0.00	0.00
Card Machine Charges	22.69	25.97
Postage	74.52	73.37
First Aid Courses	0.00	0.00
Advertising	80.00	0.00
Bank Charges	0.00	0.00
Sundries	0.00	0.00
	<u>6769.29</u>	<u>12319.32</u>
Surplus / (Deficit)	<u>2415.61</u>	<u>-4822.13</u>
Surplus Transfer to Bradford North	2000.00	-
End of year Balance cfwd	<u>415.61</u>	<u>- 4,822.13</u>
 Represented by:	 2026	 2025
Opening Balance - 1 April		
Co-op Current A/C	1424.33	1337.18
Co-op Deposit A/C	651.15	5560.43
Cash in Hand	0.00	0.00
Petty Cash / Float	50.00	50.00
	<u>2125.48</u>	<u>6947.61</u>
Surplus / (Deficit)	415.61	-4822.13
Closing Balance	<u>2541.09</u>	<u>2125.48</u>

Closing Balance - 31 March

Co-op Current A/C	741.09	1424.33
Co-op Deposit A/C	1750.00	651.15
Cash in Hand	0.00	0.00
Petty Cash	50.00	50.00
	<u>2541.09</u>	<u>2125.48</u>

Stock Movement

Opening Balance - Uniform	3240.92	3944.52
Opening Balance - Neckers	2908.00	3139.45
Opening Balance - Badges	4359.84	452.92
Movement - Uniform	173.43	-703.60
Movement - Neckers	-657.52	-231.45
Movement - Badges	-214.43	3906.92
Closing Stock - Uniform	3414.35	3240.92
Closing Stock - Neckers	2250.48	2908.00
Closing Stock - Badges	4145.41	4359.84

Assets - reported at cost price

Uniform Stock	9810.24	10508.76
Card Reader	106.80	106.80
Laptop	147.00	147.00
	<u>10064.04</u>	<u>10762.56</u>

Central Explorer Scouts

Accounts 2025/26

	2026	2025
Income		
Membership	1417.50	1300.00
Activities / Camps	1755.70	583.50
	<u>3173.20</u>	<u>1883.50</u>
Expenditure		
Capitation	476.00	621.50
Activities	384.77	232.00
Camps	1390.85	99.42
Sundries (Badges) Etc	60.05	141.80
Other	742.44	745.23
	<u>3054.11</u>	<u>1839.95</u>
Surplus / Deficit	119.09	43.55
Opening Balance	133.86	90.31
Income	3173.20	1883.50
Expenditure	3054.11	1839.95
Closing Balance	252.95	133.86
Represented by:		
Bank Account	251.51	
Petty Cash	1.44	
	<u>252.95</u>	

Bradford North District Scout Council

Treasurers Report Summary 2026

	Income		Expenditure		Surplus / Deficit	
	2026	2025	2026	2025	2026	2025
Bradford North District Scout Council	28587.00	34640.00	26618.00	46947.00	1969.00	-12307.00
Bradford North District Scout Council - Restricted Income	6869.48	5826.03	9017.59	3526.54	-2148.11	2299.49
Bradford North - Central Explorers	3,173.20	1883.50	3054.11	1839.95	119.09	43.55
Bradford North Scout Shop	9184.90	7497.19	8769.29	12319.32	415.61	-4822.13
Blackhills Scout Campsite - 50% Joint Venture	41908.50	35429.00	26325.50	37880.00	15583.00	-2451.00
						-
	89723.08	85275.72	73784.49	102512.81	15938.59	17237.09

Capital Accounts	Opening Balance	Movement in Year	Closing Balance
	01/04/2025		31/03/2026
Bradford North District Scout Council	45499.92	-179.11	45320.81
Bradford North District Scout Council - Restricted Income	12614.41	-2148.11	10466.30
Bradford North - Central Explorers	133.86	119.09	252.95
Bradford North Scout Shop	2125.48	415.61	2541.09
Bradford North - World Scout Jamboree	782.02	0.00	782.02
Blackhills Scout Campsite - 50% Joint Venture	134052.27	16183.25	150235.52
	195207.96	14390.73	209598.69

Bradford North District Scout Council - Restricted Income	Opening Balance	Income	Expenditure	Closing Balance
1110 - Restricted Funds - Development	420.76	0.00	376.99	43.77
1120 - Restricted Funds - Duke of Edinburgh Award	2784.12	0.00	32.00	2752.12
1130 - Restricted Funds - Explorers International	551.72	2660.00	2660.00	551.72
1140 - Restricted Funds - Groups	1298.50	967.08	967.08	1298.50
1150 - Restricted Funds - Nordjam / Scouts	2078.65	0.00	0.00	2078.65
1160 - Restricted Funds - Wrose Stores	747.94	0.00	451.28	296.66
1170 - Restricted Funds - Bradford Gang Show	4732.72	3040.00	4371.44	3401.28
1170 - Restricted Funds - Bradford Scout Shop	0.00	202.40	158.80	43.60
	12614.41	6869.48	9017.59	10466.30

Bradford Gang Show

Accounts as at 31/03/26

Income		
Ticket Sales	0.00	
Cast Member Fees /		
Clothing	2355.00	
Programme Adverts	285.00	
Gang Show Sponsorship	400.00	
Programme Sales	0.00	
Raffle / Collection	0.00	3,040.00

Expenditure		
Bradford Playhouse	1200.00	
Clothing purchases	1171.00	
Tech Cost	180.00	
Woggles & Neckers	366.70	
Expense Claims	1453.74	4371.44

Deficit		1,331.44
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Opening Balance	4,732.72
Deficit	1,331.44
Closing Balance	3,401.28

Account Balance	3,401.28
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The Gang Show Accounts are as at 31/03/26, the final accounts will be reported in the next financial year.

Final transactions processed in April 2026 after the financial Year-end of 31/03/26.



Blackhills Scout Campsite

Lee Lane, Cottingley, Bradford, BD16 1UB

FINANCIAL ACCOUNTS

YEAR ENED 31ST MARCH 2026

Signed on behalf of the Blackhills Management Committee

I E Lund (Treasurer)

M J Lovatt (Chair)

Dated

Blackhills Scout Campsite – Lee Lane Cottingley, Bradford, West Yorkshire, BD16 1UB
operated on behalf of

Bradford North District Scout Council **Charity Number 1138166** and

Bradford South District Scout Council **Charity Number 503169**

Balance Sheet at 31st March 2025

	2026	2025
FIXED ASSETS	£1,116	£2,290
CURRENT ASSETS		
Stock	£1,140	£1,251
Barclays Bank Plc – Deposit	£62,246	£80,005
Current	£9,385	£13,532
Skipton Building Society	£93,890	£91,127
Co-op Bank - Deposit	83,279	£81,714
Current	1,500	£1,500
Virgin Money	50,000	
Cash Floats	£172	£143
	£301,611	£269,272
CURRENT LIABILITIES		
Sundry Creditors and Accruals		
NET CURRENT ASSETS	<u>£302,727</u>	<u>£271,562</u>
REPRESENTED BY:		
Opening Capital	£271,562	£276,464
Net Profit / Loss for Year	<u>£31,166</u>	<u>-£4,902</u>
	<u>£302,728</u>	<u>£271,562</u>
		-£0

	2026		2025
INCOMING RESOURCES			
Grant	£5,880		£2,000
Rent received	£1,407		£1,405
Interest	£5,542		£5,612
Building hire	£38,261		£28,271
Camping fees	£13,202		£11,530
Visitor fees	£6,172		£7,179
Activity fees	£6,209		£6,918
Fund raising events	£2,633		£1,643
Tuck Shop	£3,451		£5,228
Bar	£869		£875
Sundry	£191	<u>£83,817</u>	<u>£197</u>
			<u>£70,858</u>
EXPENDITURE			
General site cost			
Gas	£3,732		£3,715
Water	£1,907		£982
Electricity	£2,498		£2,786
Waste Disposal	£1,442		£867
Cleaning & toiletries	£310		£509
Rates	£234		£97
Licences	£292		£275
Insurances	£2,273		£2,125
Rent paid	£2,200		£2,200
Administration	£360		£404
Land valuation			£924
Repairs and renewals	£19,488		£10,062
Projects (see below)	£10,522		£35,731
Booking refunds	£735		£2,337
Activity Costs	£655		£538
Fund raising costs	£1,700		£1,070
Tuck Shop	£2,227		£4,655
Bar	£645		£501
Sundry	£259	<u>£51,477</u>	<u>£222</u>
			<u>£70,001</u>
Operating Surplus/(Loss) excluding depreciat		£32,340	£857
Depreciation		£1,174	£5,759
Net Surplus for year		<u>£31,166</u>	<u>-£4,902</u>

PROJECTS		BUDGET	EXPENDITURE	Surplus or loss against budget value
Emergency - repair to Grimley		£5,000	£596	-£835
Emergency - Boiler replacement - Carlton			£2,969	
Emergency - Climbing Tower Fence			£2,270	
Clewley Decking		£3,500	£2,986	£514
Site taps		£2,000	£94	£1,906
Rhodes Hut cooker hood		£7,500	£407	£7,093
Grimley Windows		£5,000	£1,200	£3,800
TOTAL		£23,000	£10,522	£12,478

Blackhills Scout Campsite - Stock Reconciliation 2025-26

	Shop	Bar	Total
Sales	£3,451.36	£869.35	£4,320.71
Opening Stock	£1,143.00	£108.00	£1,251.00
Purchases	£2,227.13	£645.03	£2,872.16
Closing Stock	£1,053.89	£86.25	£1,140.14
Cost Of Sales	£2,316.24	£666.78	£2,983.02
Profit	£1,135.12	£202.57	£1,337.69

Blackhills Scout Campsite - Breakdown of funds 2025-2026

	Opening Balance	Receipts	Payments	Transfers In	Transfers Out	Closing Balance
Current Account	£ 13,532.11	£ 74,497.62	-£ 51,344.96	£ 3,700.00	-£ 31,000.00	£ 9,384.77
Deposit Account	£ 80,005.14	£ 1,240.80		£ 31,000.00	-£ 50,000.00	£ 62,245.94
Skipton Building Society	£ 91,126.57	£ 2,763.01				£ 93,889.58
Co-op Current Account	£ 1,500.00					£ 1,500.00
Co-op Deposit Account	£ 81,714.26	£ 1,564.87				£ 83,279.13
Virgin Money	£ -			£ 50,000.00		£ 50,000.00
Petty Cash (inc £100 floats)	£ 226.46	£ 3,777.26	-£ 132.10	£ -	-£ 3,700.00	£ 171.62
						£ 300,471.04

Blackhills Scout Campsite Fixed Asset Schedule

FIXED ASSETS	Fixtures & Fittings	Buildings	Land	TOTAL
As at 31st March 2026	£0	£57,590		£57,590

Depreciation

As at 31st March 2025	£0	£56,416		£56,416
Charge for the year 2025-26	£0	£1,174		£1,174
	£0	£57,590		£57,590

Net Book Value

As at 31st March 2025	£0	£0		£0
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Land owned at original cost

£1,116	£1,116
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(Lee Farm covering 34.411 acres purchased in 1949 for £1175

1.75 acres sold in 1996 - land value estimated as $\text{£}1175 \times (34.411 - 1.75) / 34.411 = \text{£}1116$)